

National Info day- General presentation

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Disclaimer

The event and its recording as well as the presentation support materials, are made public to provide potential applicants with general guidance to help them complete their proposals.

If there is any conflict between:

- the information provided during the Info day session itself, its recording, the Financial Information File tutorial recording, and the presentation support materials on the one hand, and the provisions set out in the **official call text** for the Innovation Fund calls for Industrial Heat Decarbonisation Auction, Hydrogen Auction and Net Zero Technologies as well as the **related FAQs** posted on the EU Funding & Tenders portal on the other,

*the latter two documents **take precedence** over the materials from the Info day and act as the text of reference for the IF25 Industrial Heat Decarbonisation Auction, the IF25 Hydrogen Auction and the IF25 Net Zero Technologies calls.*

The information provided at the Info Day is not of a binding nature and without prejudice to the assessment of the submitted proposal(s).



Innovation Fund – Overview of ongoing projects + projects selected from IF24 calls

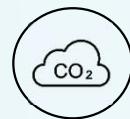
Austria



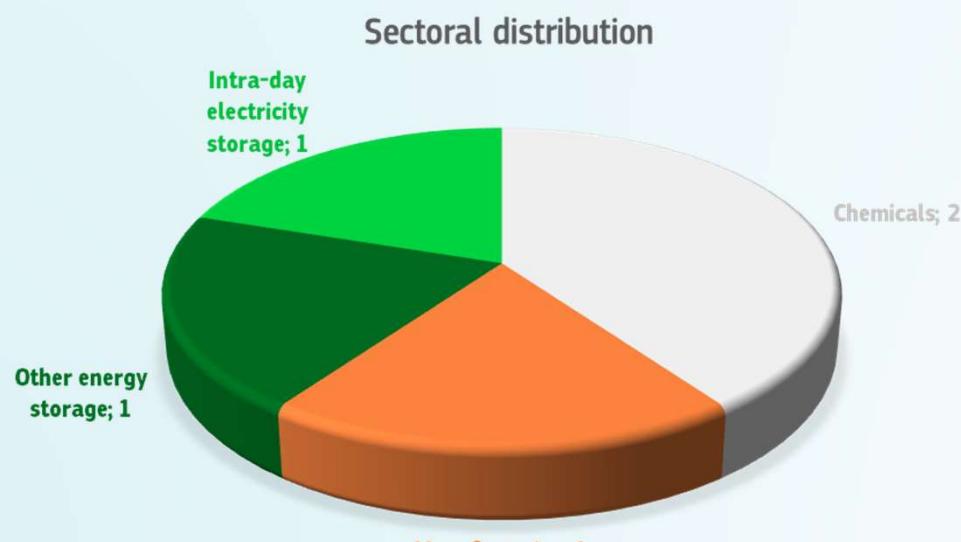
5
Projects¹



€163 million
EU contribution



5.8 MtCO₂ eq
first 10 years



Austria



¹Based on ongoing projects by 30/09/2025 + projects from IF24 Calls

Austria

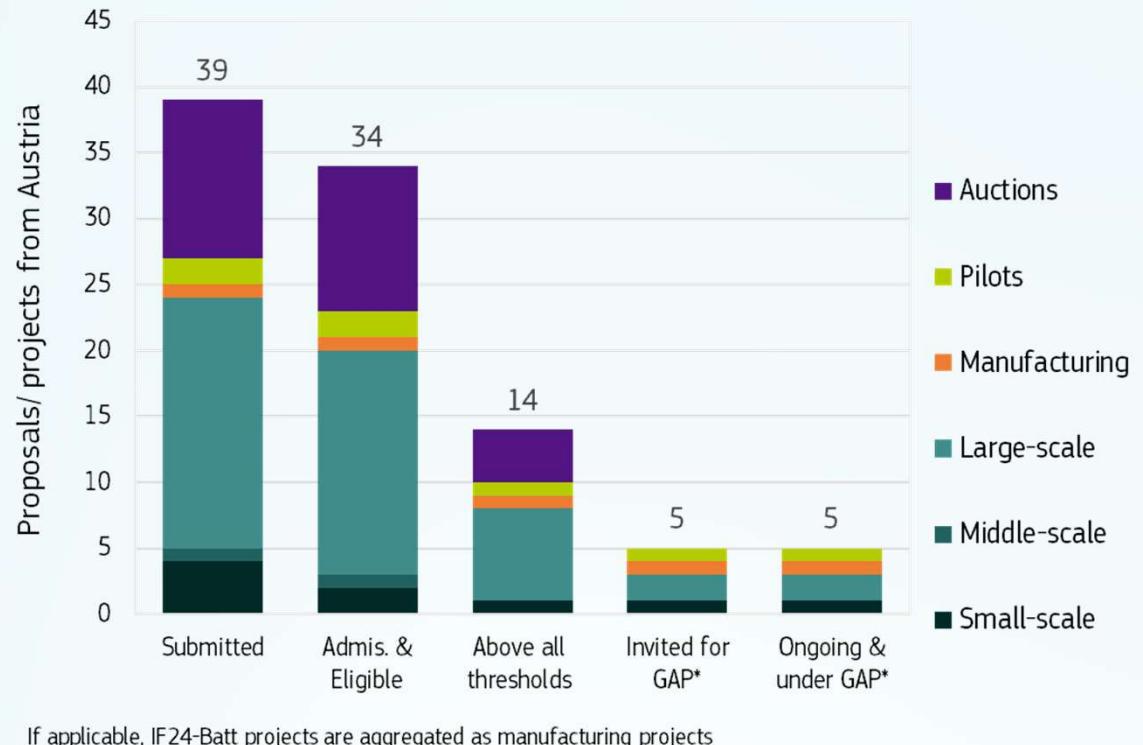
Performance through Innovation Fund calls



13% success rate



3 projects with
STEP seal¹



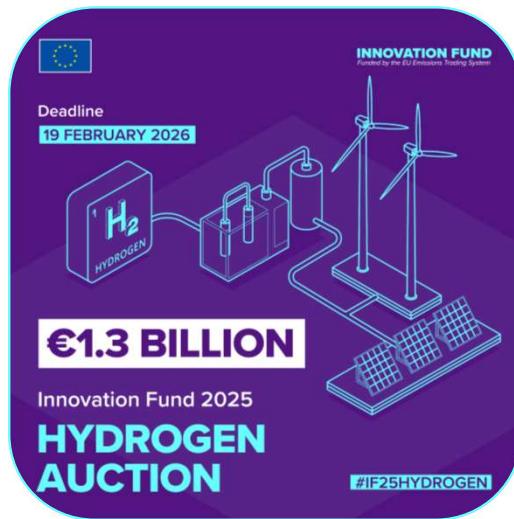
¹ The STEP seal has been awarded to proposals passing the evaluation process for the NZT-2023, NZT2024 and IF24 Battery call

*GAP: Grant Agreement Preparation



Based on ongoing projects by 30/09/2025 + projects from IF24 Calls

Which call should you apply for?



IF25 Hydrogen Auction

- RFNBO hydrogen production
- RFNBO and/or low-carbon **electrolytic** hydrogen production
- RFNBO and/or low-carbon **electrolytic** hydrogen production for **maritime** and **aviation** sectors



IF25 Industrial Heat Auction

- 100-400°C - thermal capacity 3-5MW
- 100-400°C - thermal capacity > 5MW
- > 400°C - thermal capacity > 3 MW



IF25 NZT Call

Innovative commercialisation, demonstration, pilot plant or scale up of technologies, business models and processes that reduce GHG emissions

[Q&A](#)

[Funding and tender portal](#)



IF25- CALLS – additional information



IF25 H2 AUCTION

Closing date: 19/02/2026
Budget: € 1.3 billion

[Info day recording](#) and
[presentation](#)

[Q&A](#)
[Funding and tender portal](#)

IF25 HEAT AUCTION

Closing date: 19/02/2026
Budget: € 1.0 billion

[Info day recording](#) and
[presentation](#)

[Q&A](#)
[Funding and tender portal](#)

IF25 NZT

Closing date: 23/04/2026
Budget: € 2.9 billion

[Info day recording](#) and
[presentation](#)

[Q&A](#)
[Funding and tender portal](#)



Innovation Fund 2025 Hydrogen Auction

Peter Gyergyay, CINEA A1

10 December 2025



Innovation Fund Hydrogen Auction objectives

Putting Europe's net-zero industry in the lead:



Reducing the cost gap between renewable and fossil hydrogen in the EU



Allowing for price discovery and renewable hydrogen market formation



De-risking European hydrogen projects



Reducing administrative burden



The IF25 Hydrogen Auction: Overview

Production of Hydrogen in Europe - EUR 1.3 Billion

Topic 1:

- Budget: **EUR 600 M**
- Product: **RFNBO H2**
- Off-takers: **no restriction**

Topic 2:

- Budget: **EUR 400 M**
- Product: **RFNBO H2 and Electrolytic Low Carbon H2**
- Off-takers: **no restriction**

Topic 3:

- Budget: **EUR 300 M**
- Product: **RFNBO H2 and Electrolytic Low Carbon H2**
- Off-takers: **Restricted to aviation or maritime off-takers**



General eligibility conditions

- Location of the project: **within the EU/EEA** (no virtual production)
- Installed capacity: **min. 5 MWe, new capacity, single location** (no virtual capacity pooling)
- **Projects must** limit the sourcing of electrolyzers and its components from China
- Off-takers: **restrictions depending on the topic**
- Bid ceiling price: **€ 4 / kg RFNBO or Electrolytic Low Carbon Hydrogen (ELC)**
- Maximum size of the grant: **Topic budget for all topics**



Key implementation arrangements

- Financial close: **within 2.5 years** after signing Grant Agreement
- Entry into Operation (EiO): **within 5 years** after signing Grant Agreement
- Completion guarantee: **8% of the requested grant** - *covers reaching Financial Close & EiO under the call requirements*
- Payments: **no payments before EiO**; then, **biannual basis** - €/kg of Hydrogen produced, **certified & verified (RFNBO and/or ELC)** for a maximum period of **10 years**



Key implementation arrangements 2/2

- Production requirements: semi-annual production may be increased to **up to 140%** of planned. Total grant amount cannot be increased. Production of volumes that are part of the bid **cannot fall < 30%** of planned production for more than 3 rolling consecutive years
- Compliance with the criteria during implementation: for Topic#3, monitoring of aviation-maritime off-takers, resilience criteria, and certification of 70% GHG savings on overall production
- Cumulation with other public funding: **limitations apply**



New: Electrolytic Low Carbon Hydrogen

- *The adoption of the Delegated Act (EU) 2025/2359 now provides a clear methodology to certify and verify the production of low carbon hydrogen. For the IF25 H2 Auction, eligibility is limited to low carbon hydrogen that is produced from an electrolyser.*
- This product will only be eligible for projects applying into **Topics 2 and 3**. Projects applying to Topic 1 can still produce non-RFNBO H2, but will receive no payments for it.
- Definition of Low Carbon Hydrogen (DIR(EU) 2024/1788): *“means hydrogen the energy content of which is derived from **non-renewable sources**, which meets the **greenhouse gas emission reduction threshold of 70 %** compared to the fossil fuel comparator for renewable fuels of non-biological origin set out in the methodology for assessing greenhouse gas emissions savings from renewable fuels of non-biological origin and from recycled carbon fuels, adopted pursuant to Article 29a(3) of Directive (EU) 2018/2001”*



New: Electrolytic Low Carbon Hydrogen

- There will be a **single bidding price** covering ELC and RFNBO hydrogen volumes
- At application stage, the **electricity sourcing strategy** will need to demonstrate that the project will be able to produce electrolytic low carbon hydrogen with the installed capacity of the electrolyser that will comply with the minimum emissions thresholds of the definition of Directive 2024/1788 and following the GHG calculation methodology of its Delegated Act.
- During implementations, **sub-volumes of ELC and RFNBO hydrogen** may vary, as long as the total volume of hydrogen produced respects the production requirements.
- Payments will only be received upon **certified and verified volumes**. Voluntary Schemes for low carbon fuels are expected to be ready during 2026.



New: Resilience Criteria

The adoption of NZIA Implementing Act (REG (EU) 2025/1176 creates reference pre-qualification and award criteria for auctions for the deployment of energy from renewable sources, including resilience contribution criteria for electrolysers. The IF25 H2 Auction is now fully aligned with NZIA requirements.

- At least **75% of the electrolysers** included in the project must originate in a country different than China.
For those at least 75% of the electrolysers:
 - **stacks** must originate in a country different than China
 - no more than **two of main specific components** may originate in China (stacks cannot count for these two components).
- Simplification: In IF25 H2 Auction, **no ISO standards** are required anymore and the information requested from the electrolyser manufacturer has also been simplified (e.g no information CRM content)



New: Resilience Criteria

- **Cybersecurity requirements:** are now fully aligned with NZIA's IA.
 - Project to explain how it will comply with **security by design** requirements
 - **Operational control of the installation established in the EEA:** the operational control of the electrolyser must be carried out by an entity established in the EEA.
 - **Data stored and processed within the EEA:** the project's data is stored and processed either on the project/company own server in their premise in EEA or on the cloud but, in this case, the data centre serving this cloud has to be in the EEA.
- Reminder of existing rules under **the Foreign Subsidy Regulation (FRS), State aid and Trade Defence Instruments (TDI)**
 - **FRS:** Investigations to companies established in the EU that might have received foreign subsidies, which could distort the competition in the internal market
 - **TDI:** Investigations to unfair trade practices focusing on companies established outside the EU (e.g. subsidy schemes, dumping practices affecting all sector etc.)



New: Aviation and Maritime topic

The Sustainable Transport Investment Plan (STIP) adopted in November 2025, announced that the Innovation Fund would open under its European Hydrogen Auctions a dedicated EUR 300M topic to hydrogen producers supplying to aviation and maritime off-takers.

- Projects applying to **Topic 3** must supply **at least 60% of the expected total volume** of hydrogen production that is part of the bid to **off-takers** belonging **either to the maritime or aviation sector**.
- At application stage, the off-take strategy must credibly demonstrate that the project will comply with this requirement. The required **Head of Terms with off-takers** must include a **self-declaration** from the off-taker confirming that they belong to the maritime or aviation sector together with documentation supporting it.
- **Monitored throughout the project's operation**



New: Financial Maturity requirements

Based on the experience of previous auctions, we want to ensure higher levels of information concerning the financial maturity of the projects at application stage.

- More substantiated information for the progress **financing and business plan**.
- More detailed information about **understanding of risks of credible mitigation measures**, particularly concerning infrastructure the project may be dependent on.
- commitment from main project sponsors - through **MoU/Letter of Intent from Equity Providers**



Application process – *Lessons learned admissibility & eligibility*

- **Read carefully the call text, follow the tutorials and FAQs**
- Ensure the proposal is **complete and contain all the requested information** (Application Forms A, B, and C) and **all required annexes and supporting documents**
- **Make sure that you apply for the right call/topic**
- Use the mandatory forms and templates provided and **do not modify them**
- Ensure your application is readable, accessible and printable, that **it is filled correctly, with all requested information and data!**
- Ensure minimum installed capacity of the electrolyser of **at least 5 MWe**
- The bid price **may not exceed** the ceiling of **€4/kg** of RFNBO and/or electrolytic low carbon hydrogen



Application process – *Lessons learned admissibility & eligibility*

Examples of *non-admissible* proposals (non-exhaustive list):

- No renewable electricity sourcing strategy and relevant Heads of Terms, or missing mandatory information
- No evidence of initiated process with relevant authority to receive an environmental permit on time
- No letter of intent from a bank or financial institution to issue a completion guarantee
- Letter of intent to provide a completion guarantee is not respecting the template provided or has missing elements
- Financial information file provided not used
- No description of the applicant
- Some pages of the documents not readable



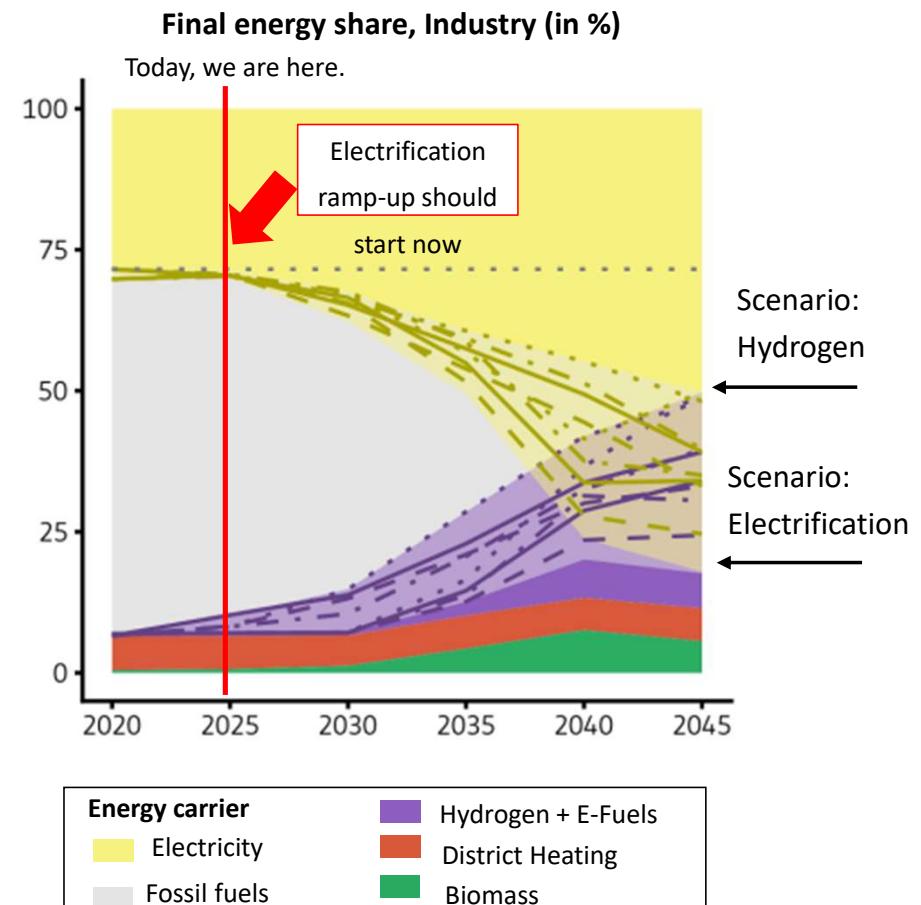
IF25 Heat Auction: Objectives and design

Philip Hawkins, DG CLIMA C2



Why decarbonisation of industrial process heat?

- Electrification: **main vector of industry decarbonisation by 2030** and beyond
- Industrial process heat today **is largely fossil fuels based**, only 4% of industry's energy needs for process heat are electrified
- **Cost gaps** compared with fossil-fuels-based technologies **hinder market ramp-up**
- Type of projects **underrepresented in IF portfolio**
- With such a large potential across the EU, applications are possible by companies of **all sizes, in all industrial sectors** and in **all EEA countries**



Data: Falko Ueckerdt et al. (2021): *Taking off despite uncertainties: Key points of an adaptable hydrogen strategy. How policymakers can find hydrogen pathways to climate neutrality by 2045*. Ariadne policy brief



The heat auction in a nutshell



Objectives:

- Reduce **GHG emissions cost-effectively** by supporting the **market ramp-up of industrial process heat decarbonisation technologies**
- Act as a pilot for the **Industrial Decarbonisation Bank** as announced in the Clean Industrial Deal



Eligible technologies:

- Projects **that electrify industrial process heat** via technologies such as heat pumps, electric boilers, resistance heating, induction heating, plasma torches, electric shockwave heating
- Projects **that use direct renewable heat** (solar thermal and geothermal) for industrial processes
- **Hybrid projects** of the above-mentioned technologies



Auction Topics and eligible activities

Medium Temperature Small Scale

- € 150 Million + Spanish AaaS of € 30 Million
- $\geq 3 < 5 \text{ MW}_{\text{th}}$
- 100-400 °C
- €100 Million max grant amount

Medium Temperature Larger Scale

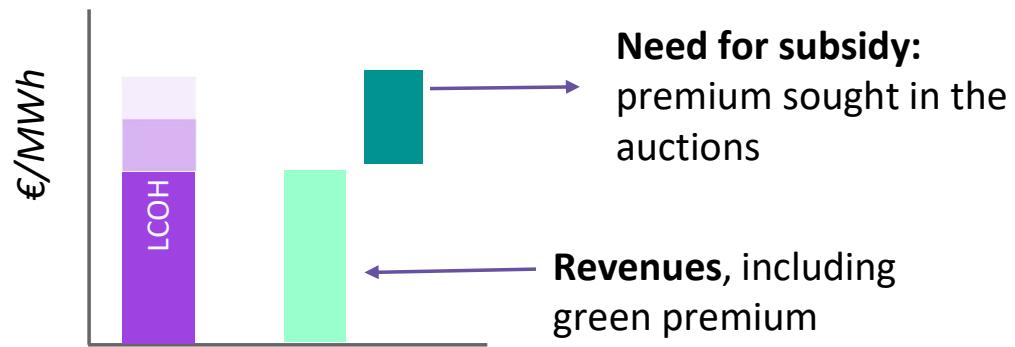
- € 350 Million + Spanish AaaS of € 20 Million
- $\geq 5 \text{ MW}_{\text{th}}$
- 100-400 °C
- €100 Million max grant amount

High Temperature

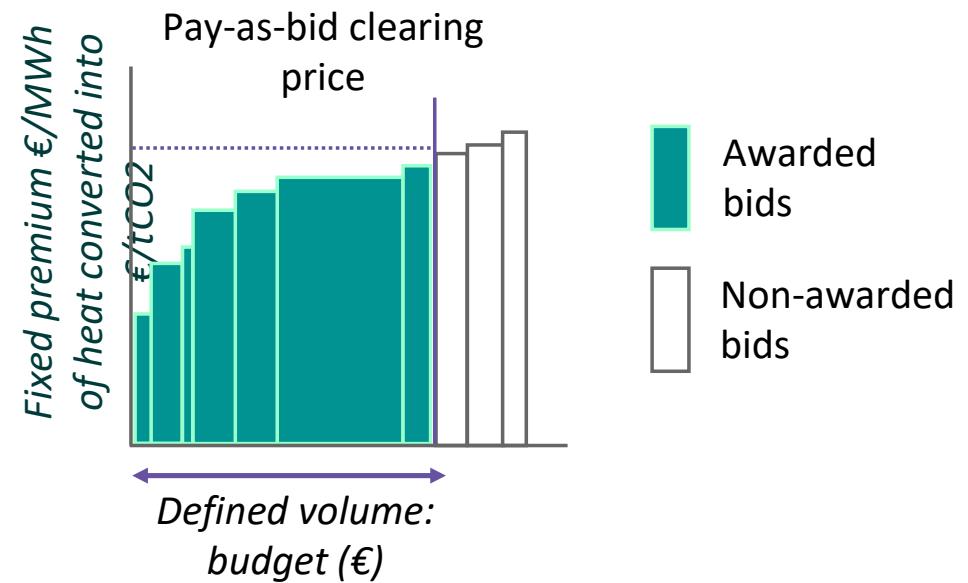
- € 500 Million
- $\geq 3 \text{ MW}_{\text{th}}$
- $> 400 \text{ °C}$
- €250 Million max grant amount

Auction Design: (1) bid ranking

Fixed-premium auction



Bids ranked on price only
MWh of heat are converted into tCO₂



Auction Design: (2) qualifications

WHAT

- **Admissibility**
- **Eligibility**
- **Relevance:** will the project produce decarbonized heat (with electrified or direct RES solution)? **Will it lead to the direct GHG abatement?**
- **No 'resilience' requirements** for heat equipment or components because no established dependencies (or risks)
- **Quality:** is the project sufficiently mature (basic technical, financial, and operational maturity checks)?
- **Do No Significant Harm (DNSH) check**
- **A financial capacity and legal entity check** before the grant agreement to ensure that successful applicants can implement the project

HOW

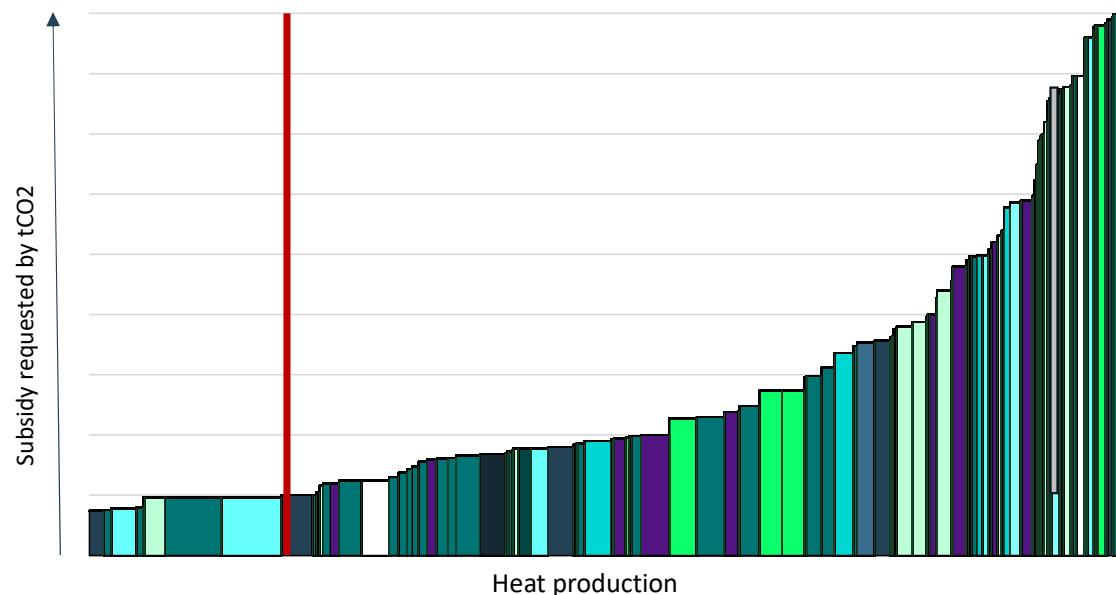
- **Pass/Fail assessment**
- **Application Form A, B, C**
- **Mandatory documents**
 - Participant information
 - Cost calculator
 - Timetable/Gantt chart
 - Feasibility study
 - Permits, licences and authorisations
 - Completion guarantee letter of intent
 - Others: Heads of Terms or other forms of pre-contractual signed term sheets (from equipment providers, suppliers, off-takers), Equity supporting evidence



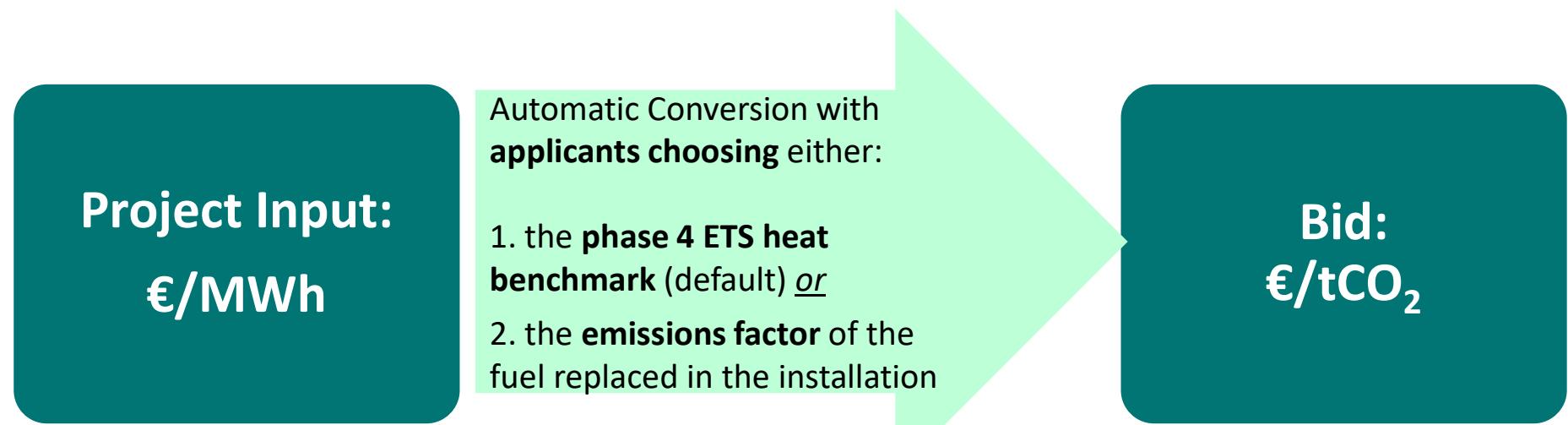
Bid ranking

- The heat auction has a **total budget of EUR 1 billion** ('constraining value' of the auction)
- Bids will be ranked on price forming a **bidding/merit order curve**
- Bids also need to pass **qualification requirements**
- The auction will be cleared where the budget is exhausted (**clearing price**)
- The **number** of projects and **volume** of heat supported is thus a function of the available budget and the size and prize of submitted bids within given topics.

Example of an auction bidding curve



Bid definition: Subsidy for GHG Abatement



- Incentivises decommissioning of fossil fuel installations
- Choice of bidders
- Bidders must provide proof of decommissioning if selecting option #2

Natural gas	0.202 tCO ₂ /MWh
Hard coal	0.341 tCO ₂ /MWh
Lignite	0.364 tCO ₂ /MWh
Heating oil	0.264 tCO ₂ /MWh



Bid definition: flexibility requirements

Objective: supporting electricity grid balancing and avoid emissions/system costs linked to peak hours – flexible demand or energy storage are encouraged.

Option 1: Default

- Maximum payment equal to 70% of hours

Option 2: Flexible Ramping Schedule

- Maximum payment equal to 80% of hours
- Indicate can follow a flexible ramping schedule
- Checked ex-post, penalties apply if not implemented

Option 3: Energy Storage

- Maximum payment equal to 100% of hours
- Storage sufficient to replace electricity consumption from the grid for 4h by 20% within 1h
- Checked ex-ante only

Option 4: Heat Pump/Direct Renewables

- Maximum payment equal to 100% of hours
- Heat Pumps with CoP > 2.0; or
- Direct Renewable Heat



Application process – *Recommendations*

- **Read carefully** the call text, **follow the tutorials** and **FAQs**
- Make sure that you **apply for the right call/topic**
- Make sure the activities covered by your project are **eligible**
- Ensure the proposal is **complete** and **contain all the requested information** (Application Forms A, B, and C) and **all required annexes and supporting documents**. Missing mandatory document leads to **inadmissibility and rejection!**
- Use the mandatory forms and templates provided and **do not modify them!**
- Ensure your application is **readable, accessible and printable**
- Ensure the application is filled correctly, with **all requested information and data!**



Do No Significant Harm Principle



‘Do No Significant Harm’ (DNSH) in the IF

Requirements

- Innovation Fund must ensure¹ that all projects (both auctions and regular grants, ^{V(1)}) meet “do no significant harm” criteria from IF25 onwards
- Screening must be done against the **Technical Screening Criteria (TSC)** listed in the Climate Delegated Regulation and Environment Delegated Regulation supplementing the EU Taxonomy Regulation

Key Points

- Not all EU Taxonomy obligations apply (e.g. no need for ‘significant contribution’)
- **All previously eligible sectors remain eligible** to the Innovation Fund, with conditions

Environmental Objectives

Climate
Change
Mitigation

Climate
Change
Adaptation

Water and
Marine
Resources

Circular
Economy

Pollution
Prevention
and Control

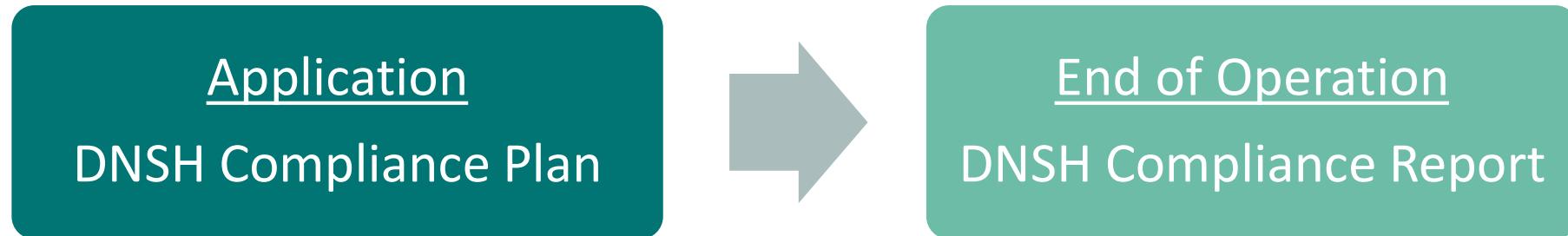
Biodiversity
and
Ecosystems



V(1) Maybe include Article 10f of the ETS Directive just as a footnote. It doesn't matter for applicants where the obligation comes from.

VELKOVA Maria (CLIMA); 2025-12-08T16:22:22.220

DNSH Assessment & Compliance Process



Evaluation of DNSH
Compliance Plan

D(1)



Additional monitoring and
verification may be added
during the Grant Agreement
Preparation Phase



Report demonstrating DNSH Compliance
throughout the project lifetime



D(1) do we have external evaluation of the DNSH Compliance Plan? Pls check.

DOUBRAVA Roman (CINEA); 2025-12-07T16:58:54.992

GC1 0 [@STEELE Rowan (CLIMA)]

CAROLI Giorgia (CINEA); 2025-12-08T08:05:15.232

Preparing the DNSH Compliance Plan

Step 1

- Select relevant economic activity(ies)

Step 2

- Find Technical Screening Criteria (TSC) for those activities
- Assess compliance and identify necessary actions

Step 3

- Prepare the DNSH Compliance Plan for Application Form Part B



IF25 Net Zero Technology Call

Uwe Lützen, CINEA C4



IF25 NZT call in a nutshell



Launch 4 Dec. 2025
Deadline 23 April 2026
Results Q4 2026



- **€2.9 billion for grants**
- **Project Development Assistance**
- **STEP Seal**
- **Possibility of “Grants-as-a-Service”**



Five topics

AWARD CRITERIA

- Degree of innovation
- GHG emission avoidance potential
- Project maturity
- Replicability
- Cost efficiency

Bonus points: Net Carbon Removals, SMEs, Projects in the Maritime Sector

GRANT DISTRIBUTION

LUMP-SUM contribution grant up to 60% of relevant costs

- up to 40% of grant at financial close
- remaining amount of at least 60% after financial close
- generally, at least 10% after entry into operation



IF25 NZT call – Topics

Topic	Capital Expenditure	Topic budget	Sectors covered
Large-scale projects	above €100 million	€1 200 million	<ul style="list-style-type: none"> Annex I and Annex III to the EU ETS Directive <u>2003/87</u>, including CCU and development of substitute products
Medium-scale projects	between €20 million and €100 million	€300 million	<ul style="list-style-type: none"> Carbon Capture and Storage (CCS) Renewable energy and energy storage technologies Maritime and aviation
Small-scale projects	between €2.5 million and €20 million	€100 million	
Clean-tech manufacturing for components*	above €2.5 million	€1 000 million	<ul style="list-style-type: none"> Renewable energy Electrolyzers and fuel cells Energy storage solutions Heat pumps
Pilot projects	above €2.5 million	€300 million	Validating, testing and optimising highly innovative, deep decarbonisation solutions in all sectors eligible for Innovation Fund support

* Components also include final equipment such as wind turbines, solar panels, batteries, heat pumps or electrolyzers.



IF25 NZT call award criteria

Degree of Innovation	GHG emission avoidance potential	Project maturity	Replicability	Cost efficiency
<p>Innovation beyond state of the art at European level (except SSP – European or national level)</p> <p><i>! Consider ongoing IF projects !</i></p>	<p>Absolute emission avoidance</p> <p>Relative emission avoidance</p> <p>Quality of calculation and minimum requirements</p>	<p>Technical maturity</p> <p>Financial maturity</p> <p>Operational maturity</p>	<p>Efficiency gains and multiple environmental impacts (including DNSH)</p> <p>Contribution to Europe's industrial leadership and competitiveness</p>	<p>Cost efficiency ratio (different formula for Pilot projects)</p> <p>Quality of the relevant cost calculation and minimum requirements</p>

Bonus points:

- 1) Net Carbon Removals
- 2) Projects coordinated and implemented by SMEs
- 3) Maritime sector projects



Limited changes compared to IF24 NZT call

DNSH compliance

Project activities need to comply with the “do not significant harm” principle. DNSH alignment is assessed during proposal evaluation.

Changes in eligibility criteria

Manufacturing of EV battery cells now eligible. Activities primarily aimed at electricity generation from non-recycled fossil fuels, as well as activities for fuel and chemicals production based on non-recycled fossil feedstocks are not eligible.

Rationalising access of hydrogen production projects to IF funding

Hydrogen production projects eligible for the IF25 H2 Auction are excluded from the Large and Medium-scale Projects Topics, but are still eligible under the Pilot and Small-scale Projects Topic.

Changes in the Bonus Points – New Bonus Point for SMEs

New bonus point for projects coordinated and implemented only by SMEs. Replacing previous bonus points for (a) other GHG savings, and (b) electricity from additional RES or to use RFNBOs.

Refinements and clarifications

Improved call text clarity, most notably on: (a) scope of Pilot topic and its evaluation under DoI, (b) refinement of Replicability award criterion, (c) clarifications on required supporting documents.



Innovation Fund Self-check Questionnaire

- Provide an early high-level orientation on potential fit and readiness of project ideas for the Innovation Fund
- Entirely independent from the official Innovation Fund application and evaluation process

➤ Available [here](#)



Lessons learned from IF24 Net-Zero Technologies call



Lessons learned: Admissibility & Eligibility

Follow the call text guidance precisely

- Use the official Innovation Fund **templates** for the proposal, budget, and annexes
- **Respect page limits**, file formats, font and formatting rules
- Provide **all requested documents** to be admissible
- **Make sure that the information is complete**
- **Watch budget limits and submission deadline**
- **Be consistent across the call documents**
- **Be realistic and conservative**



Lessons learned: Degree of Innovation

Describe

Describe relevant state of the art
Include both technological & commercial aspects
Provide quantitative inputs and evidence for:

- Costs
- Technical characteristics & performance
- TRL/SRL

Identify

How does your innovation go beyond state of the art?

- Compare with previous & ongoing EU and IF projects
- Provide geographical reference point

Consider barriers: for scaling up & for technology integration

Evidence

Compare key performance data vs state of the art
Relevant parameters
Consider also energy efficiency and circularity
Provide patent data (when relevant)
Consider how will the innovation be implemented or integrated?



Lessons learned: GHG Emission avoidance potential

GHG Methodology

- Follow the IF GHG emission methodology for calculation and reporting:
 - Identify **principal product(s)**, select sector, reference scenario and methodology accordingly
 - Use correct **emissions factor(s)**

Explain

- Justify choices made in the application of the GHG emission avoidance methodology, when relevant
- Assumptions must be robust and properly justified

Evidence

- Back all assumptions and claims with the necessary supporting evidence



Lessons learned: Technical Maturity

Ensure **full consistency** between documents: Feasibility study, business plan, GHG calculations

Readiness level

Describe actual readiness level of your technology based on credible data:

- Be concise
- Be realistic
- Provide **key facts and figures**

Identify

Relevant data – from your previous stages: pilots / projects
Include all relevant critical **risks** and **mitigation** strategies

Evidence

Due diligence report
Procurement quotes
MoU
Signed letters of intents/ support

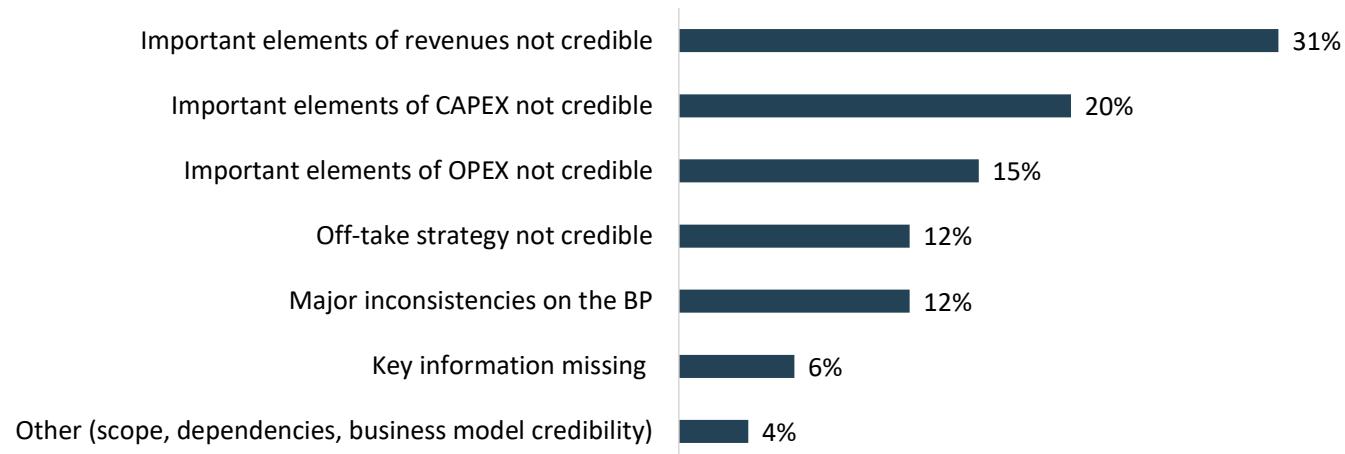
Resubmissions are welcome, especially when TRL is improving!



Lessons Learned: Financial Maturity

92 proposals (out of 291 proposals passing A&E) failed under Financial Maturity with 53 proposals failing on FM only (18% of evaluated proposals)

Main issues related to the lack of credibility of the Business Plan



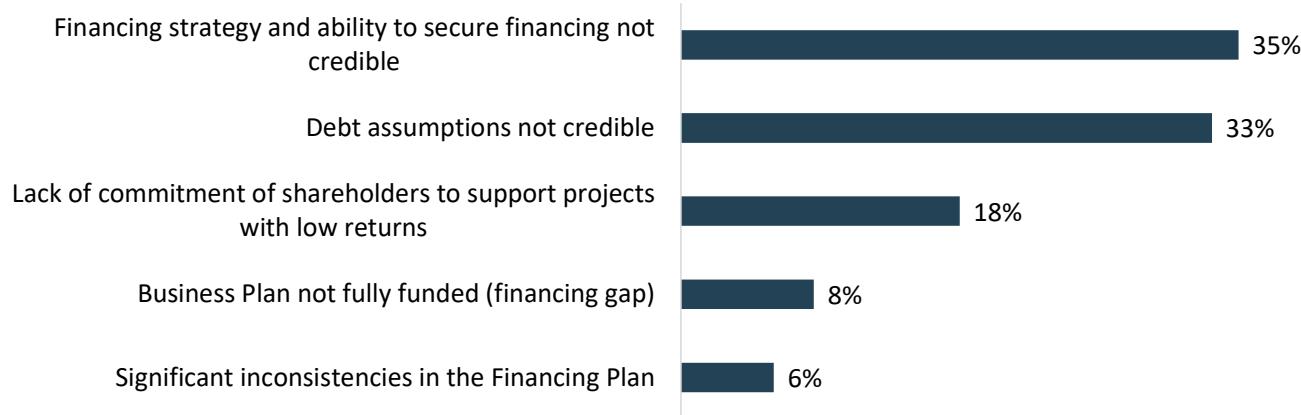
- Fully describe, substantiate and evidence the main revenues, CAPEX and OPEX assumptions and include a detailed breakdown for all assumption of the Business Plan
- See Annex 3 of call text for minimum requirements on project contract terms



Lessons Learned: Financial Maturity

92 proposals (out of 291 proposals passing A&E) failed under Financial Maturity with 53 proposals failing on FM only (18% of evaluated proposals)

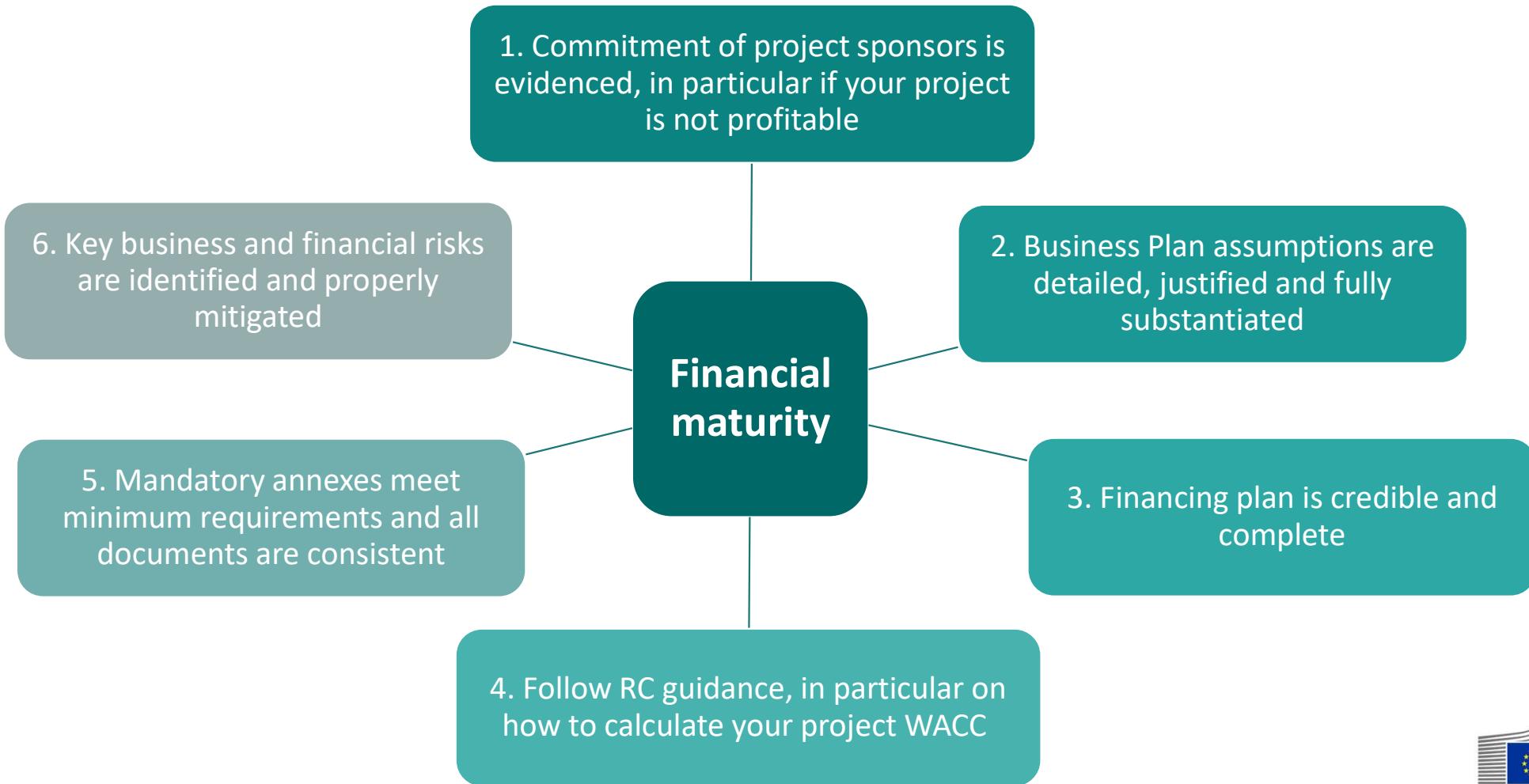
Main issues related to the lack of credibility of the Financing Plan



- Clearly **identify all funding sources** with their terms and conditions and the progress made in defining and/or negotiating them with funding counterparts.
- Provide **financial statements of the shareholder entities** and **evidence for debt assumptions**
- See **Annex 3** of call text for minimum requirements on project funding support



6 Golden Rules of Financial Maturity



Lessons Learned: Operational Maturity

Operations

- Define solid **Work Packages and tasks**
- Set clear and realistic **deliverables, milestones and means of verification**
- Include relevant **operational risk** assessment in the **Feasibility Study**
- Ensure availability of necessary know-how in the team

Timeline

- Ensure consistency between **Gantt & tasks/ WPs** (interdependencies)/ FiF
- Consider realistic timing for:
 - Construction and supply
 - Obtaining permits, rights and licences
 - Ensuring public acceptance
 - Potential delays

Clear Strategy

- Clearly identify project parties and responsibilities
- Clear Role distribution**
- Link Work Packages and corresponding financial costs**
- Set a clear strategy for:
 - Construction, considering targets/ deadlines & needs
 - Obtaining permits, rights and licenses for a defined location
 - Ensuring public acceptance

Provide contractual evidence: letters of support, MoUs, indicative terms of agreement for off-take agreements, key suppliers, quotes from vendors, EPC parties



Bonus point 2: SMEs

- Only for projects **coordinated and implemented by small and medium-sized enterprises (SMEs)**⁴⁴ as defined in the EU SME Recommendation 2003/361
- Application form, Part B, Section 6



Next Events



SAVE THE DATE

2026 Cleantech Conference

19 May 2026 | Brussels, Belgium



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